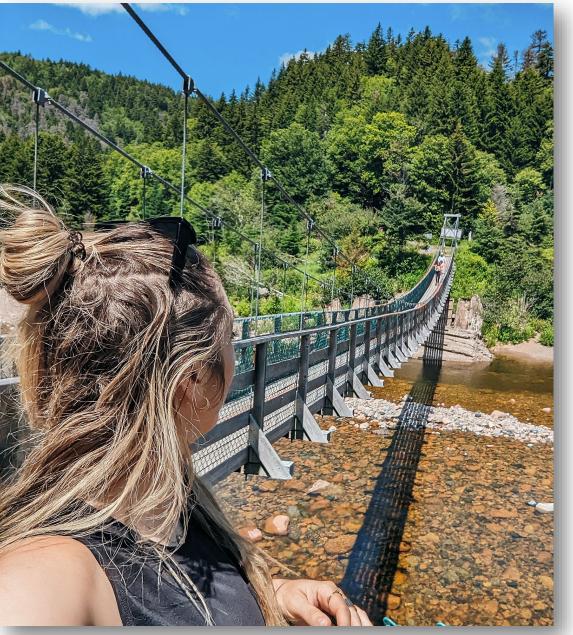


Objective

Position Saint John & the Towns by the Bay as the destination of choice in the Maritimes for leisure travel, meetings and conventions, major events, and sport tourism.

Desired Outcomes



Increased visitation from leisure, business events, major events and sport tourism.

Strategic sales and marketing partnerships are developed and aligned to raise awareness of the Saint John Region and the Province of New Brunswick on a national and global stage.

Regional Tourism Economy

Regional Tourism Economy



- Number of Visitors (2021): 975,000
- Visitor Spend (2021): \$185M
 - Visitor Spend in the Saint John Region in 2019, pre-pandemic, was over \$300M.
- Hotel Occupancy Rate / Revenue (as of December 2022): 56.3% / \$39.4M
 - ▶ 45.5% (as of March 2023)
- Paid Media Weeks in Market (2022): 46
- Economic Impact of Meetings & Conventions, Sport & Major Events Hosted (2022): \$16.2M

Cruise



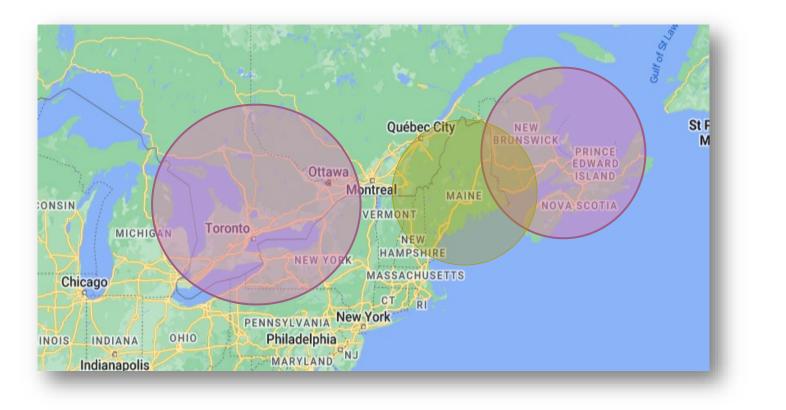
- Return of Cruise in 2022: 194,746 passengers
- Celebrating 35 Years of Cruise this year!
- > 2023 Schedule:
 - 79 Scheduled Calls
 - Over 193,000 passengers
 - Over 75,000 crew
- Continued investment in the Bay of Fundy Cruise
 Partnership, to strategically promote Saint John and
 Atlantic Canada as a cruise destination.
- Member of the Bay of Fundy Cruise Partnership and the Atlantic Canada Cruise Association.



- Air Passenger Traffic (2022): 150,000 passengers
- Ongoing discussions with Air Canada, NBTHC, Fredericton and Moncton on possible partnership to build awareness in the GTA.
- Supporting YSJ on increasing air access.
- Working with YSJ on a Welcome Activation in the Arrivals area of the Saint John Airport.

Leisure Market

Strategic Target Markets

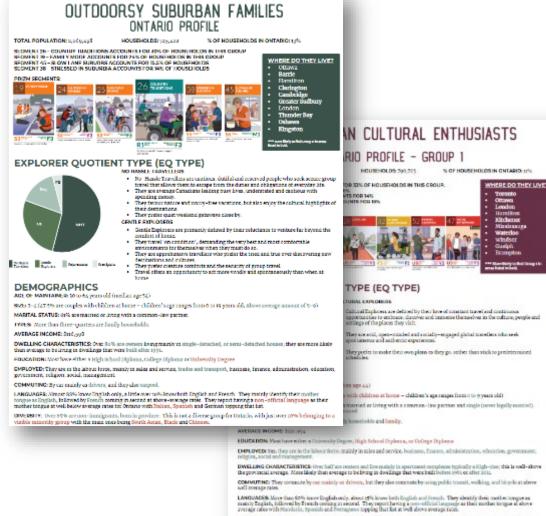


Primary Market
 New Brunswick / Maritimes
 Secondary Market
 Ontario

Exploratory Market

Maine

Visitor Profiles



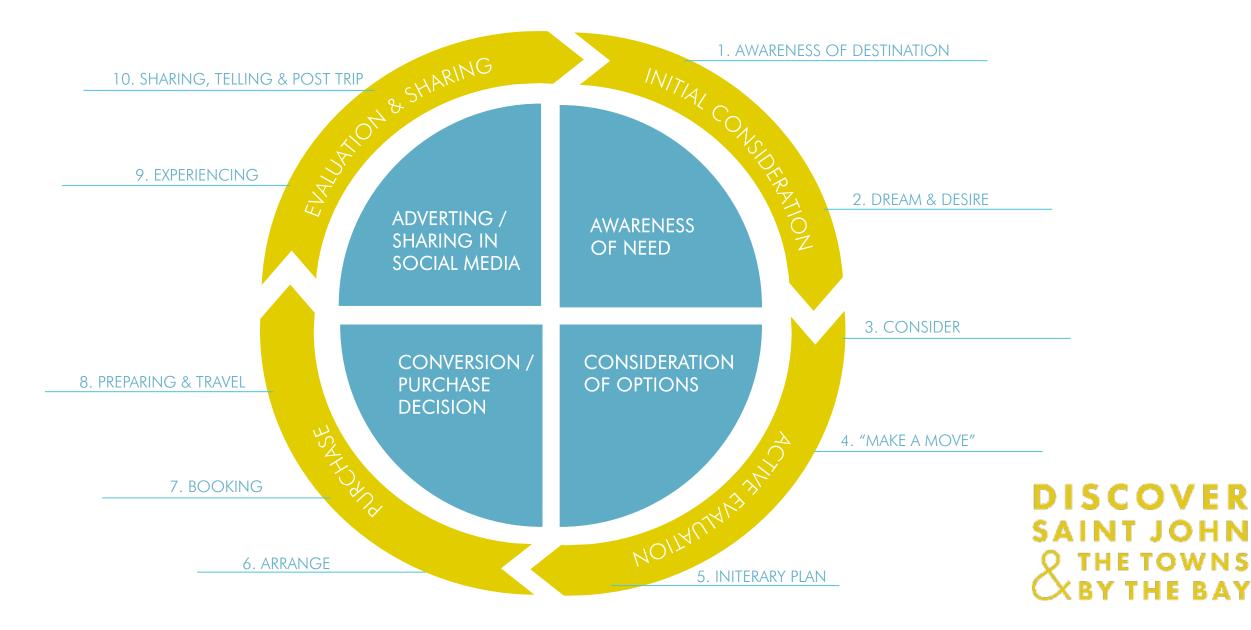
DIVE PSITY: Mainly non-transport population, but they over index for literative of province. This is a very diverse group with 36 tyle belonging to a visible manufar group with the main orast being Chinese, South Later, and Mach.

- In alignment with NBTHC we are targeting the following two profiles:
 - Outdoorsy Suburban Families
 - Young Urban Cultural Enthusiasts
- Targeting the same Visitor Profiles in markets targeted by the province allows us to take advantage of the province's investments in those markets.
- In 2023, there is an increased investment by NBTHC into Ontario.

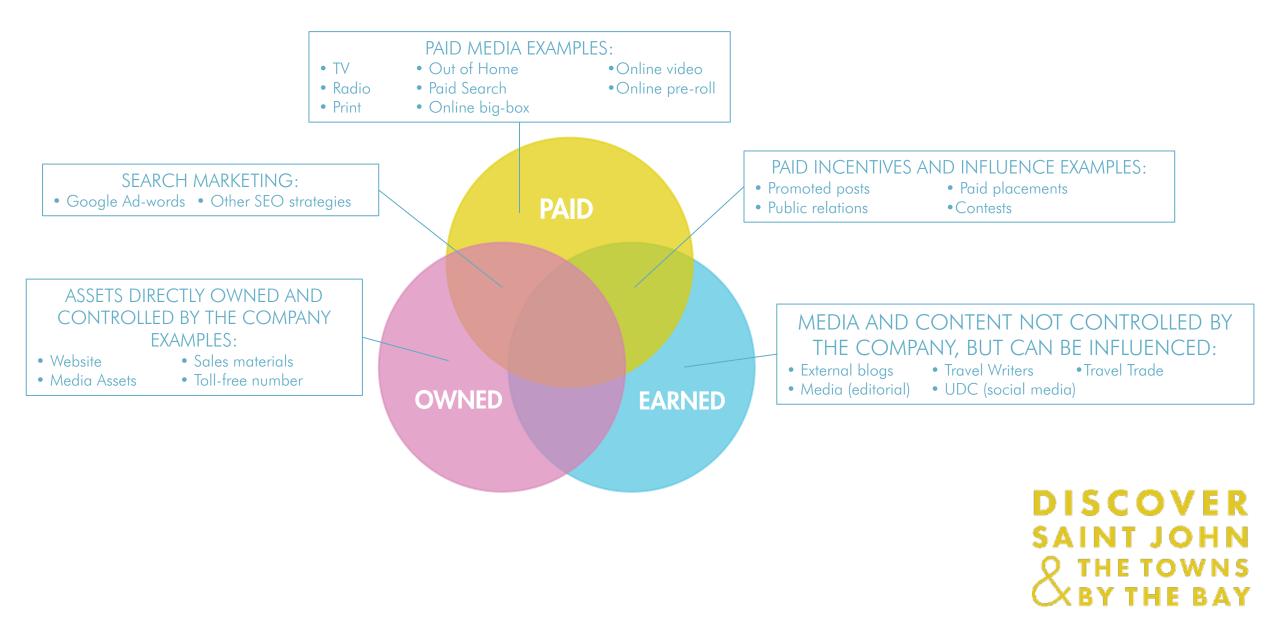
Leisure Market Positioning Statement

From cool city vibes to waterside relaxation, Saint John & the Towns By The Bay is THE maritime bay-cation destination, located along a 100km stretch of scenic southern New Brunswick.

Path To Purchase



Integrated Marketing Overview



2023 Initiatives



Marketing Campaigns awareness & conversion

Social Media Campaigns

organic, event promotion, partnerships

Visitor Collateral maps, visitor guide, walking tours, etc.

Strategic Sponsorships major events, sport tourism, bid incentives

Sales

meeting & convention, sport tourism, major events, travel trade & cruise

Visitor Services

welcome centres, partnerships, visitor experience ambassador training & certification

Leisure Brand Campaign Blocking Chart

Platform	Objective	Мау			June		July		August		September	
		1-15	16-31	1-15	16-30	1-15	16-31	1-15	16-31	1-15	16-30	
		Maritimes										
Performance Max	ltinerary											
Meta	Traffic	Flight 1					Flight 2				Flight 3	
Google Search	Traffic											
Prog. Stories	Traffic											
Prog. CTV	Awareness											
TikTok	Awareness											
		Ontario										
Performance Max	ltinerary											
Meta	Traffic	Flight 1										
Google Search	Traffic						Flight 2				Out of Marke	
Prog. Stories	Traffic									Outo		
Prog. CTV	Awareness											
TikTok	Awareness											
		Maine										
Performance Max	Traffic		F	light 1			E	light 2		Out	of Marke	

Awareness



- Opportunity to benefit from the "halo effect" created by marketing efforts done at the provincial level, to maximize the effectiveness and reach of our ad dollars.
- Balance between finding points of alignment with the provincial campaign and ensuring that we stand out within that environment.
- Opportunity to convince as many travellers as possible to see the Saint John region as an essential component of an NB vacation.





Riverside delights to spectacular sights. Tasty eats to shopping streets. You'll be singing about your experience in the Saint John Region. #SJTownsByTheBay



sjtownsbythebay.com

Toe-tapping good times await Discover the Saint John Region Learn More



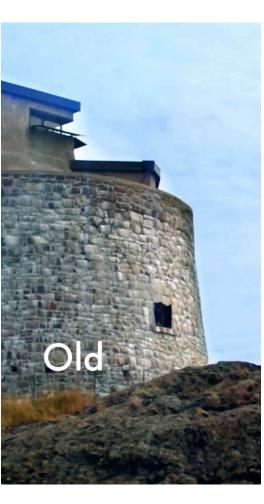
STORIES V1, V2, V3, V4



Food & Drink







Outdoor Adventures



Urban Culture



STATIC NEWSFEED V1, V2, V3, V4



Discover Saint John Sponsored · 🚱

Explore a fantastic fairway or hit a hidden hike to work up an appetite for the cafés, bars and restaurants in the Towns by the Bay. #SJTownsByTheBay



sjtownsbythebay.com

Get a taste of something new Learn More

Visit the Saint John Region



Discover Saint John Sponsored - G

Modern amenities and attractions, the rest is history... literally. Cool museums, lovely walks and memorable landmarks at every turn. #SJTownsByTheBay



sitownsbythebay.com

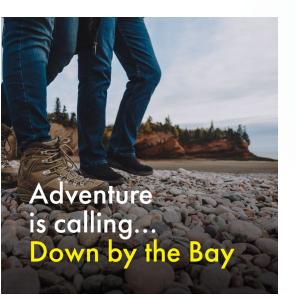
Historically great times Visit the Saint John Region

Learn More



Discover Saint John Sponsored · 🚱

The echo in a sea cave. A crashing wave. The splash of a paddle. If you listen carefully, the outdoors is calling your name. #SJTownsByTheBay



Learn More

sjtownsbythebay.com

Sounds like an adventure! Visit the Saint John Region



Discover Saint John Sponsored · 🕄

From the oldest continuing farmers market in Canada to unique galleries and shops, you'll have a trip for the ages here. #SJTownsByTheBay



sitownsbythebay.com

Rich with culture Visit the Saint John Region Learn More

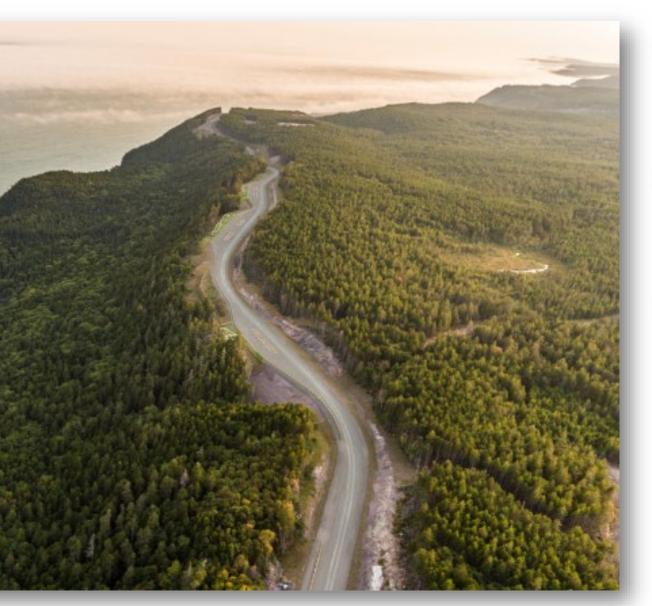
Food & Drink

History

Outdoor Adventures

Urban Culture

Conversion



- In 2023 there will be more consumers than ever before in Ontario, Quebec, and the Atlantic Region who will be considering New Brunswick as a top vacation destination.
- As they begin to encounter NB brand materials, the first thing they will do is start searching and building itineraries.
- Promote regional operators and help potential visitors build their itineraries in advance of visiting, to maximize their time in market.

PLANNING TOOL—QUESTIONS

FULL PAGE







Get personalized recommendations & get the most out of your visit.

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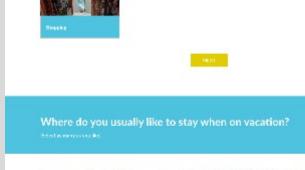




What are your in-city go-to's?







Guided Tours

Representations





FULL PAGE

Spinney's Seafood Market

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its sign on Chail A Fair 2010, new service

Sarah's Seconds Convignment Boulique

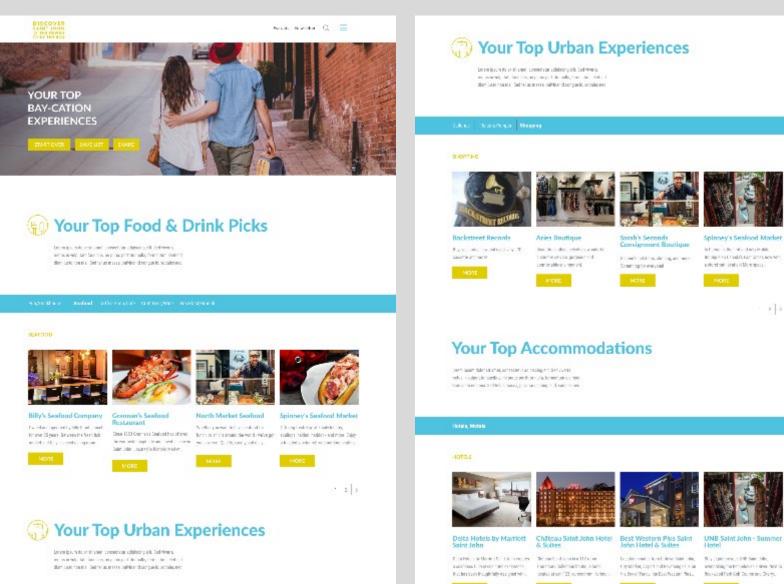
Something for everyoned

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Creativity, copyright order consequences and a series stage for the relation of these research





Engagement



"Travelling leaves you speechless, then turns you into a storyteller."

- IBN Battuta

- Travel Media & Influencers
 - Pitching, hosting and supporting media in the region.
 - Working with NBTHC to pitch and host qualified media with common interests.
 - Building regional itineraries with niche focuses, finding bestfit opportunities.
 - Targeting influencers with engaged followers, to share authentic content.
 - TMAC Annual Conference & Media Marketplace.

Media Examples

Traveller

HOME LITTLE DO TOT FERTINEET AT THEF A THEFT AT THE DOLLAR DATE COLLARDANT SUBSCIENT

Destinations Experiences AMERICA CANADA (f) (y) (in (2)

by Sabrina Pirillo / Seo 22, 2022



Areb 506 music and cräfters festival at the container village. Port City energy

Here's to Saint John's new swagger, and a nifty waterfront container village

SHELLEY CAMERON-McCARRON

s almost dusk when I pull into the port pulses down the horizon as ba y of Saint John, N.B. The summer sun part of the waterfront for A Brunswick Day's marquee still warming my bare shoulders as I from Hilton Saint John to the animated festival. I'm already crushin, the city, the soul, as I step in rfront to visit Area 506 Waterfront iner Village, a "sea can" development of the container village, Graf opened in June 2022, dramatically catch my first glimpse of its s ging the waterfront of Canada's oldest splashed with playful pops are the stylings of internat prated city. Saturday night, August long including I AM EELCO from t end, and I've come for adventure. I'm and Colombia's LeDania. Against this joyous backdi to see the transformation of a parking nto a funky, season-long destination set up in the containers, sell hipping containers home to retail donuts, coffee, and other good os, performance space, street art, and fast becoming the most photo ree-level rooftop patio which provides in New Brunswick.

 enviable views of the Bay of Fundy.
 "It creates this cool vii

 Food trucks line Water Street, people mill,
 Gracewood,
 Area 506 p

 and the air feels thick with promise.
 Music
 committee chair and a key



Tourists walk the beach at low tide at Hopewell Rocks in New Brunswick, Canada. The shoreline is on the Bay of Fundy, where the world's highest tides regularly turn up fossils. PHOTOGRAPH BY ERIC CARR, ALAMY

Any or a K-Ohd substate of Information and Condition Multiple 1 and WOW and a state of a booked true. The performance of the Inplatement of the

TRAVEL

Anyone can discover a fossil on this beach—if you wait out the tides

In New Brunswick, the world's highest tides reveal fantastic fossils, from giant dragonflies to dinosaur footprints.

BY ROBIN CATALANO

f 🄰 🗹

DISCOVER SAINT JOHN & THE TOWNS BY THE BAY

TOUR THE TOWNS BY THE BAY (OF FUNDY)

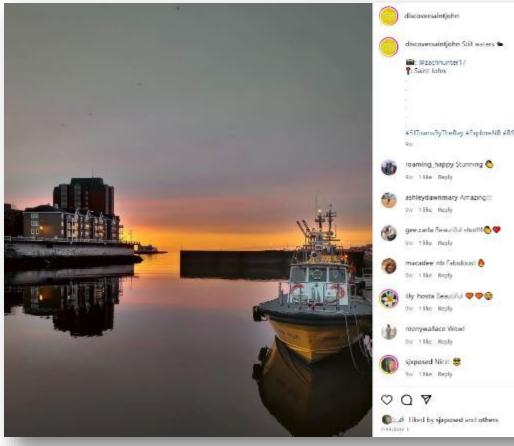
millant of mine to commune

Community Ambassadors



- Employing user-generated content (UGC) to promote authentic experiences.
- Implementation of Crowdriff (Digital Asset Management tool), to monitor social channels and popular hashtags to better find existing and new local content creators.
- Sharing local UGC with a broader audience through our marketing channels.

User Generated Content



.... #SiTownsByTheBay #ExploreNB #RSVPNB #ExploreCausta ø 0 0 0 0 Law Mark to Low Tide." 0

FUND

BAY OF

Experience the HIGHEST TIDES IN THE WORLD!

SAINT JOHIN is the only city on the Boy of Fordy where the tides rise and kell by 8.5 metres (28.5 Frei) takes day. See the Revensing Fulls Repide - the result of the Soint John River colliding with the Boy of Fundy's monitories Sets - from various lookouts, including Walandeng and Failleview Parks.

At low fills, the full face of the Sam John River rolls and swith into the Bay, creating a series of whitpools and rapids, while at high fills, the Bay of Fandy's tides rise, gradually revealing the flow of the river, forming rapids and standing waves. Between these two externes comes a period of slock filds, where the two badies of water meet with equal face, creating a brief period of flat cain. This in the only time soil back and pleasure crafts can soil between the two.

Vist The Plank at Revening Falls to learn more about this phenomenon, as well as the geology and history behind it. Watch a 13-minute film in their rooflop theatre and take in the rapids from a 110-Jossi high lookaut.



EXPERIENCE the Boy of Fundy's tides Frethand in the Sami John Hatbour with a sightnesing chain or finill ride with See Sight Town, or a guided koyoling toor to frattidge Island with River Boy Adventures. Take is spectracular hatbounder views along the Harbour Paucage walling trait or white exploring the coastal traits or the Inving Nature Park. Keep your yees peeled for marine Me, including harbour seals, parpoises, and seabirds.

Relax along the Bay of Fundy shores with a day at Mispec Breach or comb the shores for sea glass at Bayshore or Tis. Can Beach

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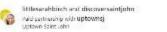


Partnerships & Sponsorships



- Supporting local attractions, organizations and events to increase reach, raise awareness.
 - Bay Ferries
 - Fundy Trail Parkway
 - Uptown Saint John
- Opportunity to elevate these opportunities and push a call to action.
- Encouraging visitation and improving visibility of the destination.

Partnerships



ittlesarahbirch Giveaway CLOSED, Congratulations to @teasterfor winning two nights' accommodation in uptown Saint John plus live hardned dollars in Uptown Saint John Gill Cards, good for most restaurants and retailers in uptown Saint John 👸. If you followed along on our weekend adventures, you already know



X

0 5

The streets of uptown Saint John are filled with unique retailers to suit every interest and desire! ...See more



C 😮 You, Wand... 13 comments 16 shares r Like Comment A Share

Discover Saint John - Découvrez Saint John with Fundy Trail.

Sponsored · 🚱

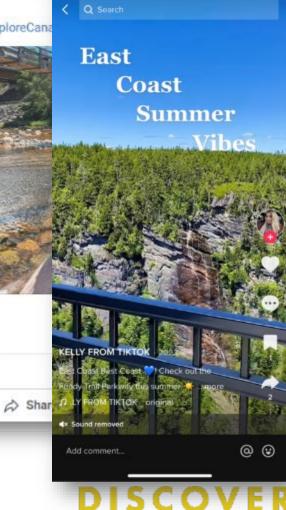
Adventure awaits at the Fundy Trail Parkway! Where will yo journey take you?

#SJTownsByTheBay #ExploreNB #RSVPNB #ExploreCana



	Learn more
ப் Like	Comment

Comment



SAINT JOHN

THE TOWNS

XBY THE BAY

al 😤 🗖

....

11:22

Sponsorships



Area 506 Festival

- Boxcar Country Music Festival
- Moonlight Bazaar
- Port Days
- Fundy Sea Shanty Festival
- Saint John Seaglass Festival
- Festival of Nature
- Summerville Art Festival
- KV Music Festival
- Winterfest
- Roll Call Car Show
- One For All Festival

Collateral

DISCOVE

SEUMS

Serilon O		HAVE YOU EVER SEEN A CITY, WITH A HARBOUR SO PRETTY? AS-TU DÉJÀ VU UNE VILLE, AVEC UN SI JOLI PORT ?				
		BAY OF FUNDY	BI	NG		LA BAIE FUNDY
	THIS BOOK BELONGS TO: CE LIVRE APPARTIENT À :	SAINT JOHN CITY MARKET LE MARCHÉ PUBLIC DE SAINT JOHN	QPLEX POOL LA PISCINE DU QPLEX	FUNDY- ST. MARTINS SEA CAVES LES CAVERNS MARINES À FUNDY- ST. MARTINS	"RIVERGATE" SCULPTURE LA SCULPTURE "RIVERGATE"	A CANDY STORE UNE CONFISERIE
		DUTCH POINTTRAIL LE SENTIER DUTCH POINT	AREA 506 WATERFRONT CONTAINER VILLAGE AREA 506 WATERFRONT CONTAINER VILLAGE	FUNDY TRAIL PARKWAY LE PROMENADE DU SENTIER FUNDY	CHILDREN'S FOREST AT IRVING NATURE PARK LA FORÊT DES ENFANTIS AU PARC NATUREL IRVING	AN ICE CREAM SHOP UNE BOUTIQUE CRÊME GLACÉE
	O UNERS FLOW.	A FARMERS MARKET UN MARCHÉ FERMIER	KENNEBECASIS OR HAMMOND RIVER LES RIVIÈRES KENNEBECASIS OU HAMMOND	\checkmark	WESTFIELD BEACH LA PLAGE DE WESTFIELD	ROTHESAY COMMON ROTHESAY COMMON
	DOWN BY THE BAY, WHERE THE RIVERS FLOW, WE CALL IT HOME, YOU SHOULD REALLY GO, WE CALL IT HOME, YOU MIGHT JUST SAY FOR IF YOU DO, YOU MIGHT JUST SAY	FIREFLY FOREST FIREFLY FOREST	HARBOUR PASSAGE LE PASSAGE DU PORT	THE OCEAN FLOOR LE FOND DE LA MER	REVERSING FALLS LOOKOUT LE BELVÉDÈRE DES CHUTES RÉVERSIBLES	RENFORTH WHARF LE QUAI DE RENFORTH
	FOR IF YOU DO, YOU MIGHT JUST FOR IF YOU DO, YOU MIGHT JUST AU BORD DE LA BAIE, OÙ COULENT LES RIVIÈRES, C'EST NOTRE CHEI NOUS, QUE TU DEVRAIS VISITER, CAR SI TU VIENS, TU DIRAS SÛREMENT	AN ART GALLERY UNE GALERIE D'ART	MEENAN'S COVE MEENAN'S COVE	FUNDY-ST. MARTINS WHARF LE QUAI DE FUNDY- ST. MARTINS	BRUNDAGE POINT RIVER CENTRE CENTRE RIVERAIN DE BRUNDAGE POINT	A STORE IN UPTOWN SAINT JOHN UN MAGASINAU CENTRE-VILLE SAINT JOHN
Caleton Martilo Tew	CAR SI TU VIENS. TU DIM	Cross off each plo	ace you visit during your to try and get BIN		ie d'obtenir un BINGO e que tu as visitée durar	

aped in history, with endless stories to tell, sted city in Canada.

explore the Saint John City Market, just some of the National Historic Sites located within our region.

Visit niche museums that tell the history of our region, including Loyalist House, the New Brunswick Black History Society Exhibition Centre, Quaco Museum, the Saint John Jewish Historical Museum, the Saint John Police Museum, Kings County Museum, John Fisher Memorial Museum, the Saint John Firefighters Museum and the Frank & Ella Hatheway Labour Exhibition Centre.





Business and Major Events Segments

New Brunswick Business and Major Events Strategic Plan

Strengthening New Brunswick's Visitor Economy

- Provincial and national association conferences
- Corporate meetings at both provincial and national level
- Provincial and national sport events
- Festivals & events (cultural)

Meetings & Conventions



- Attending marketplaces and tradeshows with qualified meeting planners.
- Hosting annual Familiarization (FAM) Tours with qualified meeting planners (future business).
- Evaluation and submission of conference RFPs.
- Site Visits with organizations, planners and selection committees to help with bid evaluation and final selection.
- Working with local champions to help bring conferences to the region.
- Developing a collaborative relationship with accommodation partners to best sell the region.
- Memberships with strategic planning associations.

Sales Events Attending



- Ottawa Meet Week
- MPI The Event Conference
- GBTA Global Business Travel Association
- CanSPEP Annual Conference
- Canadian Meetings & Events Expo
- CSAE Annual Conference
- Canadian Innovation Conference

Conferences In Market



- Anticipated Economic Impact of over \$2.7M for 2023, including:
 - ERAPPA Conference
 - Canada Soccer AMM
 - Canadian Association of Immersion Teachers Annual Conference
 - CALM
 - CWLC Annual Membership Meeting
 - DKI Canada AGM
 - Responsible Seafood Summit
 - PCMA Canadian Innovation Conference

PCMA Canadian Innovation Conference 2023



The mission of the Professional Convention Management Association and the Canada East Chapter is to be the leading organization for meeting and event professionals by delivering superior and innovative education and to promote the value of professional convention management. The goal is to draw a minimum of 300 meeting and event planner and supplier professionals from across the country.

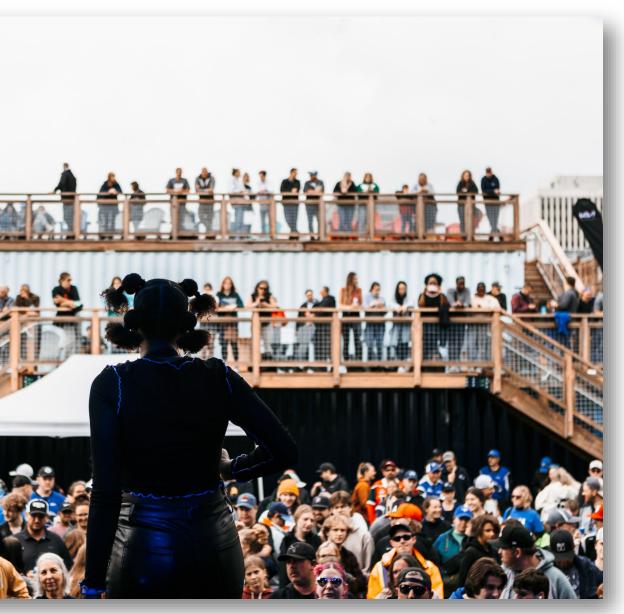
New Opportunity



Tri-City/TNB Partnership

- As the market returns over the next 24 months, there is an opportunity to align efforts with NBTHC, Moncton and Fredericton to reposition the province as a competitive option for meetings, conventions, sporting and cultural events.
- Engaging with planners and organizers with a coordinated and targeted approach will benefit all partners involved, and help to attract new out of province business, evolve national or regional focused home-grown events, and continue to grow the overall provincial tourism economy.

Sports & Major Events



- Attending marketplaces and association meetings with local, national and international sport and event planners to sell the region.
- Hosting annual Familiarization (FAM) Tours with qualified sport planners (future business).
- Evaluation and submission of hosting RFPs for sports and major events.
- Site Visits with organizations, planners and selection committees to help with bid evaluation and final selection.
- Developing a network of local champions for sports and major events.
- Supporting sports and events already in market, to help them achieve success.
- Memberships with strategic sport and event-based associations.

Sales Events Attending



Sport Tourism Canada's- Sports Events Congress
 Event Atlantic Summit

Sporting Events In Market



- Anticipated Economic Impact of over \$2.8M for 2023, including:
 - NB Indoor Track & Field Championships
 - AUS- Atlantic University Track & Field Championships
 - Canadian Indoor Track & Field Championships
 - Canadian Masters Curling Championships
 - Ann Philips Provincial Championships
 - East Coast Games
 - Summerfest
 - Canadian Junior Girls Golf Championships
 - Para Hockey Cup

Travel Trade



- Attending strategic appointment-based marketplaces, selling to national and international travel trade operators.
- Collaborating with NBTHC to host key operators on Familiarization (FAM) Tours to the Saint John Region.
- Hosting virtual destination training sessions with sales teams of select travel trade operators.
- Pitching new itineraries and itinerary additions to increase overnights and overall spend.
- Working closely with NBTHC to enhance trade travel readiness of regional operators.

2023 Marketplaces



- Rendez-Vous Canada
- Atlantic Canada Showcase
 - Hosting buyer's breakfast
- Bienvenue Quebec

Travel Trade Leads



Recent wins for the region:

- Tauck 2024 2 nights x 45 dates
- ► Gate 1 2024 adding second night x 32 dates
- Cosmos 2024 2 nights x 9 dates

Working with several other tour operators to either divert rooms nights to Saint John or create new programs with room nights in Saint John.



Visitor Services



- Operation of Visitor Welcome Centres
- Production of various printed pieces
 - Visitor Guide
 - Lure Piece
 - Map Pad
 - Three Historic Walking Tours
 - Art in Public Places Walking Tour
 - Reversing Falls Rapids Rack Card
 - Little Explorer's Guide NEW
- SJTownsByTheBay.com
 - Operator listings
 - Blogs
 - Events Calendar
 - Itineraries
- E-Newsletter

Welcome Centres



- Saint John City Market
- Collaboration with Port Saint John in the Area 506
 Waterfront Container Village
- Visitor Experience Ambassador partnership (current):
 - Inside Out Nature Centre

VEA Certification



- Saint John Region Visitor Experience Ambassador certification
- Multi-day in-person training throughout the Saint John Region for Agency and partner staff.
 - Mix of site visits and classroom sessions
 - NEW online training program
 - Target Audience: Front-line staff throughout the region
 - Self-directed
 - Three modules: Customer Service Basics, Regional Tourism Information, "No Wrong Door" Service Model
 - Open book, multiple-choice exam
 - Successful completion = certified for the current leisure tourism season
 - Free

TALENT

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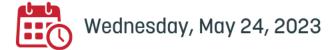
POWERED BY PEOPLE

 Keynote
 Purposeful Panels
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Workforce Resource Marketplace

Career Fair



ALWAYS MOVING FORWARD



WORKING NB TRAVAIL NB V Brunswick









